



# **GRETSA UNIVERSITY - THIKA**

## **UNIVERSITY EXAMINATIONS SEPTEMBER - DECEMBER 2021 SEMESTER**

### **DIPLOMA IN PUBLIC HEALTH**

**COURSE CODE: DIPH 073**

**COURSE TITLE: HEALTH PROJECT MANAGEMENT**

**DATE: 17 NOVEMBER 2021**

**TIME: 3:00 PM – 6:00 PM**

---

#### **INSTRUCTIONS TO CANDIDATES**

1. SECTION A IS **COMPULSORY**.
2. SECTION B: ANSWER ANY OTHER **THREE** QUESTIONS.
3. **DO NOT** WRITE ANYTHING ON THIS QUESTION PAPER AS IT WILL BE AN EXAM IRREGULARITY.
4. ALL ROUGH WORK SHOULD BE AT THE BACK OF YOUR ANSWER BOOKLET AND CROSSED OUT.

**CAUTION:** All exam rooms are under CCTV surveillance during the examination period.

**SECTION A: COMPULSORY**

**MULTIPLE CHOICE QUESTIONS [1-5]**

**[ONE MARK EACH]**

1. Which of the following is not a project classification under techno-economic projects class?
  - A. Factor intensity-oriented classification
  - B. Causation-oriented classification
  - C. Cost-oriented classification
  - D. Magnitude oriented classification
2. Project reporting can best be defined as:
  - A. Informing stakeholders about the project
  - B. Storing and archiving of project information
  - C. Gathering stakeholder feedback
  - D. Collecting project information.
3. Whom are project team members primarily accountable to?
  - A. External stakeholders.
  - B. The end users
  - C. The finance director.
  - D. The project manager.
4. Which statement best describes a responsibility of the project manager:
  - A. To be the sole source of expertise for estimating techniques on cost and time.
  - B. To deliver the project objectives to enable benefits to be realized
  - C. To take ultimate accountability for the delivery of the business benefits
  - D. To delegate all accountability for managing time, cost and quality to team leaders.
5. The following are competing goals in a project except?
  - A. People
  - B. Scope
  - C. Time
  - D. Cost

1. Differentiate the following terms as used in Health Project Management
  - a) Project management and general management [2 Marks]
  - b) Programme and Project [2 Marks]
  - c) Monitoring and Evaluation [2 Marks]
2. Explain five unique characteristics of a health project [2 Marks]
3. Describe five roles of a health project manager. [2 Marks]
4. Outline any three classification of health projects [3 Marks]
5. Elucidate any four factors to consider in health Project Selection [2 Marks]
6. Describe the importance of project management [3 Marks]
7. Explain any four ways in which projects risk can be mitigated. [2 Marks]
8. Explain any three principles to ensure the success of the project [3 Marks]
9. Highlight four key elements of a good project feasibility study [2 Marks]
10. Outline any four problems that may be encountered during health project implementation [2 Marks]
11. Outline any four Qualities of a good project manager [2 Marks]
12. Describe principles of project management [2 Marks]
13. Explain the importance of health project management [2 Marks]
14. Outline any four purposes of monitoring and evaluation [2 Marks]

**SECTION B****[CHOOSE ANY THREE QUESTIONS]**

---

**QUESTION ONE**

- a) Explain the meaning of a project life cycle [4 Marks]
- b) Discuss the different phases of a project lifecycle [16 Marks]

**QUESTION TWO**

- a) Explain any five skills essential for health project management [10 Marks]
- b) Describe five characteristics of a good project [10 Marks]

**QUESTION THREE**

- a) Explain four factors that could derail the process of project [12 Marks]
- b) Discuss four challenges in resource mobilization in project management [8 Marks]

**QUESTION FOUR**

Evaluation is the process that attempts to determine as systematically and objectively as possible the relevance, effectiveness, efficiency, sustainability and impact of activities in light of specified objectives.

- a) Explain any four types of project evaluations. [12 Marks]
- b) Discuss any four reasons for conducting health project monitoring. [8 Marks]

**QUESTION FIVE**

- a) Discuss any three difficulties experienced in designing a project [6 Marks]
- b) Discuss three factors to consider in project designing [6 Marks]
- c) Discuss the steps in Conducting a Project Feasibility Study [8 Marks]